## Non-GAAP Financial Measures and Other Key Metrics

This supplemental financial information contains financial statements that have not been prepared in accordance with generally accepted accounting principles in the United States (GAAP). We use these non-GAAP financial measures and key metrics internally in analyzing our financial results and believe that the disclosure of these non-GAAP financial measures and key metrics will be useful to investors as an additional tool to evaluate our ongoing operating results and trends and in comparing our financial results with other companies in our industry, many of which present similar nonGAAP financial measures or key metrics.

Non-GAAP financial measures and key metrics are not meant to be considered in isolation or as a substitute for comparable GAAP financial measures, and should be read only in conjunction with our consolidated financial statements prepared in accordance with GAAP. A reconciliation of our non-GAAP financial measures and key metrics to the most directly comparable GAAP measures has been provided in the financial statement tables included in this supplemental financial information, and investors are encouraged to review these reconciliations. We have not provided a reconciliation of forward-looking non-GAAP measures to the corresponding GAAP measures as they are not available without unreasonable effort.

Palo Alto Networks, Inc.
Condensed Consolidated Statements of Operations - Fiscal Years (In millions, except percentages)

|  | FY18 ${ }^{(1)}$ | FY19 | FY20 |
| :---: | :---: | :---: | :---: |
| Revenue: |  |  |  |
| Product | \$ 879.8 | \$1,096.2 | \$1,064.2 |
| Subscription and support | 1,393.8 | 1,803.4 | 2,344.2 |
| Total revenue | 2,273.6 | 2,899.6 | 3,408.4 |
| Cost of revenue: |  |  |  |
| Product | 272.4 | 315.9 | 294.4 |
| Subscription and support | 372.7 | 492.5 | 705.1 |
| Total cost of revenue | 645.1 | 808.4 | 999.5 |
| Total gross profit | 1,628.5 | 2,091.2 | 2,408.9 |
| Product gross margin | 69.0 \% | 71.2 \% | 72.3 \% |
| Subscription and support gross margin | 73.3 \% | 72.7 \% | 69.9 \% |
| Total gross margin | 71.6 \% | 72.1 \% | 70.7 \% |
| Operating expenses: |  |  |  |
| Research and development | 400.7 | 539.5 | 768.1 |
| Sales and marketing | 1,074.2 | 1,344.0 | 1,520.2 |
| General and administrative | 257.8 | 261.8 | 299.6 |
| Total operating expenses | 1,732.7 | 2,145.3 | 2,587.9 |
| Operating loss | (104.2) | (54.1) | (179.0) |
| Interest expense | (29.6) | (83.9) | (88.7) |
| Other income, net | 28.5 | 63.4 | 35.9 |
| Loss before income taxes | (105.3) | (74.6) | (231.8) |
| Provision for income taxes | 16.9 | 7.3 | 35.2 |
| Net loss | \$(122.2) | \$ (81.9) | \$(267.0) |

(1) In Q1'19, we adopted new accounting guidance related to revenue recognition. As a result, certain amounts for FY'18 have been adjusted.

Palo Alto Networks, Inc.
Condensed Consolidated Statements of Operations - Fiscal Quarters
(In millions, except percentages)

Revenue:
Product
Subscription and support
Total revenue

| Q119 | Q219 | Q319 | Q419 | Q120 | Q220 | Q320 | Q420 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |  |  |
| $\$ 240.5$ | $\$ 271.6$ | $\$ 278.4$ | $\$ 305.7$ | $\$ 231.2$ | $\$ 246.5$ | $\$ 280.9$ | $\$ 305.6$ |
| 415.5 | 439.6 | 448.2 | 500.1 | 540.7 | 570.2 | 588.5 | 644.8 |
| 656.0 | 711.2 | 726.6 | 805.8 | 771.9 | 816.7 | 869.4 | 950.4 |

Cost of revenue:
Product
Subscription and support

Total cost of revenue

Total gross profit
Product gross margin
Subscription and support gross margin

Total gross margin

| 73.2 | 82.5 | 78.0 | 82.2 | 65.1 | 68.7 | 73.3 | 87.3 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 110.3 | 120.1 | 126.9 | 135.2 | 152.6 | 164.4 | 185.0 | 203.1 |
| 183.5 | 202.6 | 204.9 | 217.4 | 217.7 | 233.1 | 258.3 | 290.4 |


| 472.5 | 508.6 | 521.7 | 588.4 | 554.2 | 583.6 | 611.1 | 660.0 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |


| $69.6 \%$ | $69.6 \%$ | $72.0 \%$ | $73.1 \%$ | $71.8 \%$ | $72.1 \%$ | $73.9 \%$ | $71.4 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $73.5 \%$ | $72.7 \%$ | $71.7 \%$ | $73.0 \%$ | $71.8 \%$ | $71.2 \%$ | $68.6 \%$ | $68.5 \%$ |
| $72.0 \%$ | $71.5 \%$ | $71.8 \%$ | $73.0 \%$ | $71.8 \%$ | $71.5 \%$ | $70.3 \%$ | $69.4 \%$ |

Operating expenses:
Research and development
Sales and marketing
General and administrative

Operating income (loss)
Interest expense
Other income, net
Income (loss) before income taxes
Provision for (benefit from) income taxes
Net loss

| 113.4 | 128.3 | 139.1 | 158.7 | 170.5 | 185.4 | 196.3 | 215.9 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 314.6 | 320.0 | 339.0 | 370.4 | 365.7 | 374.9 | 388.4 | 391.2 |
| 76.6 | 53.7 | 62.3 | 69.2 | 69.8 | 76.2 | 82.9 | 70.7 |
| 504.6 | 502.0 | 540.4 | 598.3 | 606.0 | 636.5 | 667.6 | 677.8 |
|  |  |  |  |  |  |  |  |
| $(32.1)$ | 6.6 | $(18.7)$ | $(9.9)$ | $(51.8)$ | $(52.9)$ | $(56.5)$ | $(17.8)$ |
|  |  |  |  |  |  |  |  |
| $(22.7)$ | $(20.6)$ | $(20.6)$ | $(20.0)$ | $(18.9)$ | $(19.0)$ | $(19.4)$ | $(31.4)$ |
| 13.0 | 16.0 | 18.2 | 16.2 | 16.2 | 10.8 | 8.1 | 0.8 |
| $(41.8)$ | 2.0 | $(21.1)$ | $(13.7)$ | $(54.5)$ | $(61.1)$ | $(67.8)$ | $(48.4)$ |
| $(3.5)$ | 4.6 | $(0.9)$ | 7.1 | 5.1 | 12.6 | 7.0 | 10.5 |
| $\$(38.3)$ | $\$$ | $(2.6)$ | $\$(20.2)$ | $\$(20.8)$ | $\$(59.6)$ | $\$(73.7)$ | $\$(74.8)$ |$\$(58.9) 9$.

Palo Alto Networks, Inc.
Non-GAAP Condensed Consolidated Statements of Operations - Fiscal Years
(In millions, except percentages)

|  | FY18 ${ }^{(1)}$ | FY19 | FY20 |
| :---: | :---: | :---: | :---: |
| Revenue: |  |  |  |
| Product | \$ 879.8 | \$1,096.2 | \$1,064.2 |
| Subscription and support | 1,393.8 | 1,803.4 | 2,344.2 |
| Total revenue | 2,273.6 | 2,899.6 | 3,408.4 |
| Cost of revenue: |  |  |  |
| Product | 252.7 | 299.7 | 284.8 |
| Subscription and support | 287.3 | 373.9 | 548.5 |
| Total cost of revenue | 540.0 | 673.6 | 833.3 |
| Total gross profit | 1,733.6 | 2,226.0 | 2,575.1 |
| Product gross margin | 71.3 \% | 72.7 \% | 73.2 \% |
| Subscription and support gross margin | 79.4 \% | 79.3 \% | 76.6 \% |
| Total gross margin | 76.2 \% | 76.8 \% | 75.6 \% |
| Operating expenses: |  |  |  |
| Research and development | 251.2 | 347.8 | 487.9 |
| Sales and marketing | 856.6 | 1,101.1 | 1,290.0 |
| General and administrative | 127.0 | 139.9 | 198.1 |
| Total operating expenses | 1,234.8 | 1,588.8 | 1,976.0 |
| Operating income | 498.8 | 637.2 | 599.1 |
| Interest expense | (0.8) | (13.7) | (14.8) |
| Other income, net | 27.5 | 68.1 | 37.0 |
| Income before income taxes | 525.5 | 691.6 | 621.3 |
| Provision for income taxes | 124.8 | 152.2 | 136.7 |
| Net income | \$ 400.7 | \$ 539.4 | \$ 484.6 |

(1) In Q1'19, we adopted new accounting guidance related to revenue recognition. As a result, certain amounts for FY'18 have been adjusted.

Palo Alto Networks, Inc.
Non-GAAP Condensed Consolidated Statements of Operations - Fiscal Quarters
(In millions, except percentages)

Revenue:
Product
Subscription and support
Total revenue

Cost of revenue:
Product
Subscription and support

Total gross profit

Product gross margin
Subscription and support gross margin
Total gross margin

| Q119 | Q219 | Q319 | Q419 | Q120 | Q220 | Q320 | Q420 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |  |  |
| $\$ 240.5$ | $\$ 271.6$ | $\$ 278.4$ | $\$ 305.7$ | $\$ 231.2$ | $\$ 246.5$ | $\$ 280.9$ | $\$ 305.6$ |
| 415.5 | 439.6 | 448.2 | 500.1 | 540.7 | 570.2 | 588.5 | 644.8 |
| 656.0 | 711.2 | 726.6 | 805.8 | 771.9 | 816.7 | 869.4 | 950.4 |

Operating expenses:
Research and development
Sales and marketing
General and administrative

Operating income

Interest expense
Other income, net
Income before income taxes
Provision for income taxes
Net income

| 68.5 | 77.8 | 73.6 | 79.8 | 63.7 | 67.2 | 70.0 | 83.9 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 84.5 | 91.1 | 96.8 | 101.5 | 117.0 | 125.8 | 145.7 | 160.0 |
| 153.0 | 168.9 | 170.4 | 181.3 | 180.7 | 193.0 | 215.7 | 243.9 |
|  |  |  |  |  |  |  |  |
| 503.0 | 542.3 | 556.2 | 624.5 | 591.2 | 623.7 | 653.7 | 706.5 |
|  |  |  |  |  |  |  |  |
| $71.5 \%$ | $71.4 \%$ | $73.6 \%$ | $73.9 \%$ | $72.4 \%$ | $72.7 \%$ | $75.1 \%$ | $72.5 \%$ |
| $79.7 \%$ | $79.3 \%$ | $78.4 \%$ | $79.7 \%$ | $78.4 \%$ | $77.9 \%$ | $75.2 \%$ | $75.2 \%$ |
| $76.7 \%$ | $76.3 \%$ | $76.5 \%$ | $77.5 \%$ | $76.6 \%$ | $76.4 \%$ | $75.2 \%$ | $74.3 \%$ |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |
| 72.4 | 82.4 | 92.4 | 100.6 | 107.5 | 116.0 | 127.0 | 137.4 |
| 254.9 | 253.8 | 277.7 | 314.7 | 319.4 | 314.7 | 329.0 | 326.9 |
| 39.2 | 31.3 | 34.3 | 35.1 | 42.3 | 47.2 | 54.8 | 53.8 |
| 366.5 | 367.5 | 404.4 | 450.4 | 469.2 | 477.9 | 510.8 | 518.1 |
|  |  |  |  |  |  |  |  |
| 136.5 | 174.8 | 151.8 | 174.1 | 122.0 | 145.8 | 142.9 | 188.4 |
|  |  |  |  |  |  |  |  |
| 3.3$)$ | $(3.5)$ | $(3.4)$ | $(3.5)$ | $(3.4)$ | $(3.3)$ | $(3.6)$ | $(4.5)$ |
| 14.7 | 17.0 | 18.7 | 17.7 | 15.7 | 11.8 | 7.5 | 2.0 |
| 147.9 | 188.3 | 167.1 | 188.3 | 134.3 | 154.3 | 146.8 | 185.9 |
| 32.5 | 41.3 | 37.0 | 41.4 | 29.5 | 34.0 | 32.2 | 41.0 |
| $\$ 115.4$ | $\$ 147.0$ | $\$ 130.1$ | $\$ 146.9$ | $\$ 104.8$ | $\$ 120.3$ | $\$ 114.6$ | $\$ 144.9$ |

Palo Alto Networks, Inc.
GAAP to Non-GAAP Reconciliations and Calculation of Other Key Metrics - Fiscal Years (In millions, except percentages and per share amounts)

## GAAP to Non-GAAP Reconciliations

GAAP product gross profit
Share-based compensation-related charges
Amortization expense of acquired intangible assets
Litigation-related charges ${ }^{(2)}$
Non-GAAP product gross profit
Non-GAAP product gross margin

| FY18 ${ }^{(1)}$ | FY19 | FY20 |
| :---: | :---: | :---: |
| \$ 607.4 | \$ 780.3 | \$ 769.8 |
| 7.2 | 6.0 | 6.0 |
| 0.2 | - | - |
| 12.3 | 10.2 | 3.6 |
| \$ 627.1 | \$ 796.5 | \$ 779.4 |
| 71.3 \% | 72.7 \% | 73.2 \% |
| \$1,021.1 | \$1,310.9 | \$1,639.1 |
| 71.2 | 78.2 | 87.9 |
| 14.2 | 40.4 | 68.7 |
| \$1,106.5 | \$1,429.5 | \$1,795.7 |
| 79.4 \% | 79.3 \% | 76.6 \% |
| \$1,628.5 | \$2,091.2 | \$2,408.9 |
| 78.4 | 84.2 | 93.9 |
| 14.4 | 40.4 | 68.7 |
| 12.3 | 10.2 | 3.6 |
| \$1,733.6 | \$2,226.0 | \$2,575.1 |
| 76.2 \% | 76.8 \% | 75.6 \% |

GAAP research and development expense
Share-based compensation-related charges
Non-GAAP research and development expense
Non-GAAP research and development expense as a percentage of revenue

| $\$$ | 400.7 | $\$$ | 539.5 | \$ 768.1 |
| ---: | ---: | ---: | ---: | ---: |
| 149.5 |  | 191.7 |  | 280.2 |
| $\$ 251.2$ | $\$$ | 347.8 | \$ | 487.9 |
|  | $11.0 \%$ | $12.0 \%$ | $14.3 \%$ |  |

GAAP sales and marketing expense
Share-based compensation-related charges
Acquisition-related costs ${ }^{(3)}$
Amortization expense of acquired intangible assets
Non-GAAP sales and marketing expense
Non-GAAP sales and marketing expense as a percentage of revenue

GAAP general and administrative expense
Share-based compensation-related charges
Acquisition-related costs ${ }^{(3)}$
(Gain) loss related to facility exit ${ }^{(4)}$
Non-GAAP general and administrative expense
Non-GAAP general and administrative expense as a percentage of revenue
GAAP total gross profit
Share-based compensation-related charges
Amortization expense of acquired intangible assets
Litigation-related charges ${ }^{(2)}$
Non-GAAP total gross profit
Non-GAAP gross margin
GAAP research and development expense
Share-based compensation-related charges
Non-GAAP research and development expense
Non-GAAP research and development expense as a percentage of revenue

| $\$ 1,074.2$ | $\$ 1,344.0$ | $\$ 1,520.2$ |
| ---: | ---: | ---: |
| 216.3 | 230.3 | 222.5 |
| 0.1 | - | - |
| 1.2 | 12.6 | 7.7 |
| $\$ 856.6$ | $\$ 1,101.1$ | $\$ 1,290.0$ |
| $37.7 \%$ | $38.0 \%$ | $37.9 \%$ |


| $\$ 257.8$ | \$ 261.8 | \$ 299.6 |  |  |
| ---: | ---: | ---: | ---: | ---: |
| 72.2 |  | 85.1 |  | 88.9 |
| 17.8 |  | 29.8 |  | 15.7 |
| 40.8 |  | 7.0 |  | $(3.1)$ |
| $\$ 127.0$ | $\$$ | 139.9 | $\$$ | 198.1 |
|  | $5.6 \%$ | $4.8 \%$ | $5.8 \%$ |  |

(1) In Q1'19, we adopted new accounting guidance related to revenue recognition. As a result, certain amounts for FY'18 have been adjusted.
(2) Consists of the amortization of intellectual property licenses and covenant not to sue.
(3) Consists of acquisition transaction costs, share-based compensation related to the cash settlement of certain equity awards, and costs to terminate certain employment, operating lease, and other contracts of the acquired companies.
(4) Consists of charges related to the relocation of our corporate headquarters (cease-use loss of $\$ 39.2$ million and accelerated depreciation in FY'18, cease-use loss of $\$ 7.0$ million in FY'19 and gain of $\$ 3.1$ million from the early termination of leases in FY'20) and charges related to the relocation of our research and development center in Israel (cease-use loss of $\$ 1.3$ million and accelerated depreciation in FY'18).

Palo Alto Networks, Inc.
GAAP to Non-GAAP Reconciliations and Calculation of Other Key Metrics - Fiscal Years (In millions, except percentages and per share amounts)
GAAP total operating expense
Share-based compensation-related charges
Acquisition-related costs ${ }^{(3)}$
Amortization expense of acquired intangible assets
(Gain) loss related to facility exit ${ }^{(4)}$
Non-GAAP total operating expense
Non-GAAP total operating expense as a percentage of revenue

| FY18 |  |  |
| ---: | ---: | ---: |
|  | FY19 | FY20 |
| $\$ 1,732.7$ | $\$ 2,145.3$ | $\$ 2,587.9$ |
| 438.0 | 507.1 | 591.6 |
| 17.9 | 29.8 | 15.7 |
| 1.2 | 12.6 | 7.7 |
| 40.8 | 7.0 | $(3.1)$ |
| $\$ 1,234.8$ | $\$ 1,588.8$ | $\$ 1,976.0$ |
| $54.3 \%$ | $54.8 \%$ | $58.0 \%$ |

GAAP operating loss
Share-based compensation-r
Acquisition-related costs ${ }^{(3)}$
Amortization expense of acq
Litigation-related charges ${ }^{(2)}$
(Gain) loss related to facility
Non-GAAP operating income
Non-GAAP operating margin

| $\$(104.2)$ | $\$$ | $(54.1)$ | $\$(179.0)$ |
| ---: | :---: | :---: | :---: |
| 516.4 | 591.3 | 685.5 |  |
| 17.9 | 29.8 | 15.7 |  |
| 15.6 | 53.0 | 76.4 |  |
| 12.3 | 10.2 | 3.6 |  |
| 40.8 | 7.0 | $(3.1)$ |  |
| $\$ 498.8$ | $\$$ | 637.2 | $\$ 599.1$ |
|  | $21.9 \%$ | $22.0 \%$ | $17.6 \%$ |

## GAAP interest expense

Non-cash charges related to convertible notes ${ }^{(5)}$
Non-GAAP interest expense
Non-GAAP interest expense as a percentage of revenue

GAAP other income, net
Non-cash charges related to convertible notes ${ }^{(5)}$
Foreign currency (gain) loss associated with non-GAAP adjustments
Non-GAAP other income, net
Non-GAAP other income, net as a percentage of revenue

| $\$$ | $(29.6)$ | $\$$ | $(83.9)$ | $\$$ | $(88.7)$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 28.8 |  | 70.2 |  | 73.9 |
| $\$$ | $(0.8)$ | $\$$ | $(13.7)$ | $\$$ | $(14.8)$ |
|  | $0.0 \%$ | $(0.5) \%$ | $(0.4) \%$ |  |  |


| $\$$ | 28.5 | $\$$ | 63.4 | $\$$ | 35.9 |
| :---: | :---: | :---: | ---: | :---: | :---: |
|  | - |  | 2.6 |  | - |
|  | $(1.0)$ |  | 2.1 |  | 1.1 |
| $\$$ | 27.5 | $\$$ | 68.1 | $\$$ | 37.0 |
|  | $1.2 \%$ | $2.3 \%$ | $1.1 \%$ |  |  |

GAAP loss before income taxes
Share-based compensation-related charges
Acquisition-related costs ${ }^{(3)}$
Amortization expense of acquired intangible assets
Litigation-related charges ${ }^{(2)}$
(Gain) loss related to facility exit ${ }^{(4)}$
Non-cash charges related to convertible notes ${ }^{(5)}$
Foreign currency (gain) loss associated with non-GAAP adjustments Non-GAAP income before income taxes

| $\$(105.3)$ | $\$(74.6)$ | $\$(231.8)$ |  |
| ---: | ---: | :---: | :---: |
| 516.4 | 591.3 | 685.5 |  |
| 17.9 | 29.8 | 15.7 |  |
| 15.6 | 53.0 | 76.4 |  |
| 12.3 | 10.2 | 3.6 |  |
| 40.8 | 7.0 | $(3.1)$ |  |
| 28.8 | 72.8 | 73.9 |  |
|  | $(1.0)$ | 2.1 | 1.1 |
| $\$ 525.5$ | $\$ 691.6$ | $\$ 621.3$ |  |

(1) In Q1'19, we adopted new accounting guidance related to revenue recognition. As a result, certain amounts for FY'18 have been adjusted.
(2) Consists of the amortization of intellectual property licenses and covenant not to sue.
(3) Consists of acquisition transaction costs, share-based compensation related to the cash settlement of certain equity awards, and costs to terminate certain employment, operating lease, and other contracts of the acquired companies.
(4) Consists of charges related to the relocation of our corporate headquarters (cease-use loss of $\$ 39.2$ million and accelerated depreciation in FY'18, cease-use loss of $\$ 7.0$ million in FY'19 and gain of $\$ 3.1$ million from the early termination of leases in FY'20) and charges related to the relocation of our research and development center in Israel (cease-use loss of $\$ 1.3$ million and accelerated depreciation in FY'18).
(5) Consists primarily of non-cash interest expense related to our convertible senior notes. Also includes non-cash loss of $\$ 2.6$ million in FY'19 related to early conversions of our convertible notes during the period.

Palo Alto Networks, Inc.
GAAP to Non-GAAP Reconciliations and Calculation of Other Key Metrics - Fiscal Years (In millions, except percentages and per share amounts)

GAAP provision for income taxes
Income tax and other tax adjustments related to the above
Non-GAAP provision for income taxes
Non-GAAP effective tax rate ${ }^{(6)}$

| FY18 ${ }^{(1)}$ | FY19 | FY20 |
| :---: | :---: | :---: |
| \$ 16.9 | \$ 7.3 | \$ 35.2 |
| 107.9 | 144.9 | 101.5 |
| \$ 124.8 | \$ 152.2 | \$ 136.7 |
| 23.7 \% | 22.0 \% | 22.0 \% |
| \$ (122.2) | \$ (81.9) | \$ (267.0) |
| 516.4 | 591.3 | 685.5 |
| 17.9 | 29.8 | 15.7 |
| 15.6 | 53.0 | 76.4 |
| 12.3 | 10.2 | 3.6 |
| 40.8 | 7.0 | (3.1) |
| 28.8 | 72.8 | 73.9 |
| (1.0) | 2.1 | 1.1 |
| (107.9) | (144.9) | (101.5) |
| \$ 400.7 | \$ 539.4 | \$ 484.6 |

GAAP net loss per share, diluted
Share-based compensation-related charges
Acquisition-related costs ${ }^{(3)}$
Amortization expense of acquired intangible assets
Litigation-related charges $^{(2)}$
(Gain) loss related to facility exit ${ }^{(4)}$
Non-cash charges related to convertible notes ${ }^{(5)}$
Foreign currency (gain) loss associated with non-GAAP adjustments
Income tax and other tax adjustments related to the above

Non-GAAP net income per share, diluted

| $\$(1.33)$ | $\$(0.87)$ | $\$(2.76)$ |  |
| :---: | :---: | :---: | :---: |
| 5.47 | 6.00 | 6.96 |  |
| 0.20 | 0.32 | 0.16 |  |
| 0.17 | 0.56 | 0.79 |  |
| 0.13 | 0.11 | 0.04 |  |
| 0.44 | 0.07 | $(0.03)$ |  |
| 0.31 | 0.77 | 0.76 |  |
|  | $(0.01)$ | 0.02 | 0.01 |
| $(1.18)$ | $(1.53)$ | $(1.05)$ |  |
| $\$$ | 4.20 | $\$$ | 5.45 |$\$$| \$.88 |
| :--- |

(1) In Q1'19, we adopted new accounting guidance related to revenue recognition. As a result, certain amounts for FY'18 have been adjusted.
(2) Consists of the amortization of intellectual property licenses and covenant not to sue.
(3) Consists of acquisition transaction costs, share-based compensation related to the cash settlement of certain equity awards, and costs to terminate certain employment, operating lease, and other contracts of the acquired companies.
(4) Consists of charges related to the relocation of our corporate headquarters (cease-use loss of $\$ 39.2$ million and accelerated depreciation in FY'18, cease-use loss of $\$ 7.0$ million in FY'19 and gain of $\$ 3.1$ million from the early termination of leases in FY'20) and charges related to the relocation of our research and development center in Israel (cease-use loss of $\$ 1.3$ million and accelerated depreciation in FY'18).
(5) Consists primarily of non-cash interest expense related to our convertible senior notes. Also includes non-cash loss of $\$ 2.6$ million in FY'19 related to early conversions of our convertible notes during the period.
(6) Effective Q2'18, our non-GAAP effective tax rate changed from $31 \%$ to $22 \%$ due to the reduction of the U.S. federal corporate income tax rate under the U.S. Tax Cuts and Jobs Act, which was enacted into law on December 22, 2017.
(7) Our potentially dilutive securities include the potentially dilutive effect of employee equity incentive plan awards and our convertible senior notes outstanding and related warrant agreements, partially offset by the anti-dilutive impact of our note hedge agreements.

Palo Alto Networks, Inc.
GAAP to Non-GAAP Reconciliations and Calculation of Other Key Metrics - Fiscal Years (In millions, except percentages and per share amounts)

|  | FY18 ${ }^{(1)}$ | FY19 | FY20 |
| :---: | :---: | :---: | :---: |
| Net cash provided by operating activities | \$1,038.1 | \$1,055.6 | \$1,035.7 |
| Less: purchases of property, equipment, and other assets | 112.0 | 131.2 | 214.4 |
| Free cash flow (non-GAAP) | \$ 926.1 | \$ 924.4 | \$ 821.3 |
| Add: capital expenditures for new headquarters ${ }^{(2)}$ | 11.2 | 28.4 | 94.3 |
| Add: repayments of convertible senior notes attributable to debt discount | - | 97.6 | - |
| Add: litigation related payment ${ }^{(3)}$ | - | - | 50.0 |
| Less: cash reimbursement (payments), net related to landlord lease amendment ${ }^{(4)}$ | 16.8 | (14.8) | (2.0) |
| Adjusted free cash flow (non-GAAP) | \$ 920.5 | \$1,065.2 | \$ 967.6 |
| Net cash provided by (used in) investing activities | \$ (520.0) | \$(1,825.9) | \$ 288.0 |
| Net cash provided by (used in) financing activities | \$1,245.6 | \$ (773.9) | \$ 673.0 |
| Free cash flow margin (non-GAAP) ${ }^{(4)}$ | 40.7 \% | 31.9 \% | 24.1 \% |
| Adjusted free cash flow margin (non-GAAP) ${ }^{(4)}$ | 40.5 \% | 36.7 \% | 28.4 \% |
| Other Key Metrics - Calculation of Billings |  |  |  |
| Total revenue | \$2,273.6 | \$2,899.6 | \$3,408.4 |
| Add: change in total deferred revenue, net of acquired deferred revenue | 582.6 | 590.2 | 893.3 |
| Total billings | \$2,856.2 | \$3,489.8 | \$4,301.7 |
| Product revenue | \$ 879.8 | \$1,096.2 | \$1,064.2 |
| Add: change in product deferred revenue | (1.2) | (0.2) | 4.2 |
| Product billings | \$ 878.6 | \$1,096.0 | \$1,068.4 |
| Subscription revenue | \$ 758.1 | \$1,032.7 | \$1,405.3 |
| Add: change in subscription deferred revenue, net of acquired subscription deferred revenue | 379.3 | 413.7 | 614.5 |
| Subscription billings | \$1,137.4 | \$1,446.4 | \$2,019.8 |
| Support revenue | \$ 635.7 | \$ 770.7 | \$ 938.9 |
| Add: change in support deferred revenue, net of acquired support deferred revenue | 204.5 | 176.7 | 274.6 |
| Support billings | \$ 840.2 | \$ 947.4 | \$1,213.5 |

(1) In Q1'19, we adopted new accounting guidance related to revenue recognition and new accounting guidance related to the presentation of restricted cash in the statement of cash flows. As a result, certain amounts for FY'18 have been adjusted.
(2) Consists of capital expenditures for new headquarters including a land purchase of $\$ 51.7$ million in Q3'20.
(3) Consists of a one-time payment in Q3'20 related to covenant not to sue.
(4) During Q1'18, we received an upfront cash reimbursement of $\$ 38.2$ million from our landlords in connection with the exercise of their option to amend the lease payment schedules and eliminate the rent holiday periods under certain of our lease agreements. The upfront cash reimbursement was applied against increased rental payments totaling $\$ 38.2$ million due in FY'18 through Q1'20 under the amended lease agreements. Adjusted free cash flow for subsequent periods reflects adjustments for related rental payments made during the respective periods.

Palo Alto Networks, Inc.
GAAP to Non-GAAP Reconciliations and Calculation of Other Key Metrics - Fiscal Quarters (In millions, except percentages and per share amounts)

## GAAP to Non-GAAP Reconciliations

GAAP product gross profit
Share-based compensation-related charges
Amortization expense of acquired intangible assets Litigation-related charges ${ }^{(1)}$
Non-GAAP product gross profit
Non-GAAP product gross margin

GAAP subscription and support gross profit
Share-based compensation-related charges
Amortization expense of acquired intangible assets
Non-GAAP subscription and support gross profit
Non-GAAP subscription and support gross margin
GAAP total gross profit
Share-based compensation-related charges
Amortization expense of acquired intangible assets
Litigation-related charges ${ }^{(1)}$
Non-GAAP total gross profit
Non-GAAP gross margin

GAAP research and development expense
Share-based compensation-related charges
Non-GAAP research and development expense
Non-GAAP research and development expense as a percentage of revenue

GAAP sales and marketing expense
Share-based compensation-related charges
Acquisition-related costs ${ }^{(2)}$
Amortization expense of acquired intangible assets
Non-GAAP sales and marketing expense
Non-GAAP sales and marketing expense as a percentage of revenue

GAAP general and administrative expense
Share-based compensation-related charges
Acquisition-related costs ${ }^{(2)}$
(Gain) loss related to facility exit ${ }^{(3)}$
Non-GAAP general and administrative expense
Non-GAAP general and administrative expense as a percentage of revenue

| Q119 | Q219 | Q319 | Q419 | Q120 | Q220 | Q320 | Q420 |  |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| $\$ 167.3$ | $\$$ | 189.1 | $\$ 200.4$ | $\$ 223.5$ | $\$ 166.1$ | $\$ 177.8$ | $\$ 207.6$ | $\$ 218.3$ |  |
| 1.6 | 1.7 | 1.3 | 1.4 | 1.4 | 1.5 | 1.5 | 1.6 |  |  |
|  | - | - | - | - | - | - | - | - |  |
|  | 3.1 | 3.0 | 3.1 | 1.0 | - | - | 1.8 | 1.8 |  |
| $\$ 172.0$ | $\$ 193.8$ | $\$ 204.8$ | $\$ 225.9$ | $\$ 167.5$ | $\$ 179.3$ | $\$ 210.9$ | $\$ 221.7$ |  |  |
| $71.5 \%$ | $71.4 \%$ | $73.6 \%$ | $73.9 \%$ | $72.4 \%$ | $72.7 \%$ | $75.1 \%$ | $72.5 \%$ |  |  |


| \$ 305.2 | \$ 319.5 | \$ 321.3 | \$ 364.9 | \$ 388.1 | \$ 405.8 | $\$ 403.5$ | $\$ 441.7$ |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 18.7 | 19.9 | 19.4 | 20.2 | 20.4 | 22.5 | 21.9 | 23.1 |  |
| 7.1 | 9.1 | 10.7 | 13.5 | 15.2 | 16.1 | 17.4 | 20.0 |  |
| $\$ 331.0$ | $\$ 348.5$ | $\$ 351.4$ | $\$$ | 398.6 | $\$ 423.7$ | $\$ 444.4$ | $\$ 442.8$ | $\$ 484.8$ |
| $79.7 \%$ | $79.3 \%$ | $78.4 \%$ | $79.7 \%$ | $78.4 \%$ | $77.9 \%$ | $75.2 \%$ | $75.2 \%$ |  |



| $\$ 314.6$ | $\$ 320.0$ | $\$ 339.0$ | $\$ 370.4$ | $\$ 365.7$ | $\$ 374.9$ | $\$ 388.4$ | $\$ 391.2$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 57.5 | 61.2 | 57.4 | 54.2 | 44.8 | 58.5 | 57.6 | 61.6 |
| - | - | - | - | - | - | - | - |
| 2.2 | 5.0 | 3.9 | 1.5 | 1.5 | 1.7 | 1.8 | 2.7 |
| $\$ 254.9$ | $\$ 253.8$ | $\$ 277.7$ | $\$ 314.7$ | $\$ 319.4$ | $\$ 314.7$ | $\$ 329.0$ | $\$ 326.9$ |

(1) Consists of the amortization of intellectual property licenses and covenant not to sue.
(2) Consists of acquisition transaction costs, share-based compensation related to the cash settlement of certain equity awards, and costs to terminate certain employment, operating lease, and other contracts of the acquired companies.
(3) Consists of charges related to the relocation of our corporate headquarters (cease-use losses of $\$ 23.8$ million in Q3' $18, \$ 4.1$ million in Q3' 19 and $\$ 2.9$ million in Q4'19) and a gain of $\$ 3.1$ million related to the early termination of our previous headquarters leases in Q2'20.

Palo Alto Networks, Inc.
GAAP to Non-GAAP Reconciliations and Calculation of Other Key Metrics - Fiscal Quarters (In millions, except percentages and per share amounts)
GAAP total operating expense
Share-based compensation-related charges
Acquisition-related costs ${ }^{(2)}$
Amortization expense of acquired intangible assets
(Gain) loss related to facility exit ${ }^{(3)}$
Non-GAAP total operating expense
Non-GAAP total operating expense as a percentage
of revenue
GAAP operating income (loss)
Share-based compensation-related charges
Acquisition-related costs ${ }^{(2)}$
Amortization expense of acquired intangible assets
Litigation-related charges ${ }^{(1)}$
(Gain) loss related to facility exit ${ }^{(3)}$
Non-GAAP operating income
Non-GAAP operating margin

GAAP interest expense
Non-cash charges related to convertible notes ${ }^{(4)}$
Non-GAAP interest expense
Non-GAAP interest expense as a percentage of revenue
GAAP other income, net
Non-cash charges related to convertible notes ${ }^{(4)}$
Foreign currency (gain) loss associated with non-
GAAP adjustments
Non-GAAP other income, net
Non-GAAP other income, net as a percentage of
revenue

|  | Q119 |  | Q219 |  | Q319 |  | Q419 |  | Q120 |  | Q220 |  | Q320 |  | Q420 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 504.6 | \$ | 502.0 | \$ | 540.4 | \$ | 598.3 | \$ | 606.0 | \$ | 636.5 | \$ | 667.6 | \$ | 677.8 |
|  | 120.4 |  | 127.9 |  | 125.1 |  | 133.7 |  | 131.9 |  | 153.0 |  | 150.1 |  | 156.6 |
|  | 15.5 |  | 1.6 |  | 2.9 |  | 9.8 |  | 3.4 |  | 7.0 |  | 4.9 |  | 0.4 |
|  | 2.2 |  | 5.0 |  | 3.9 |  | 1.5 |  | 1.5 |  | 1.7 |  | 1.8 |  | 2.7 |
|  | - |  | - |  | 4.1 |  | 2.9 |  | - |  | (3.1) |  | - |  | - |
| \$ | 366.5 | \$ | 367.5 | \$ | 404.4 | \$ | 450.4 | \$ | 469.2 | \$ | 477.9 | \$ | 510.8 | \$ | 518.1 |
|  | 55.9 \% |  | 51.7 \% |  | 55.6 \% |  | 55.9 \% |  | 60.8 \% |  | 58.5 \% |  | 58.8 \% |  | 54.5 \% |


| \$ | (32.1) | \$ | 6.6 | \$ | (18.7) | \$ | (9.9) | \$ | (51.8) | \$ | (52.9) | \$ | (56.5) | \$ | (17.8) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 140.7 |  | 149.5 |  | 145.8 |  | 155.3 |  | 153.7 |  | 177.0 |  | 173.5 |  | 181.3 |
|  | 15.5 |  | 1.6 |  | 2.9 |  | 9.8 |  | 3.4 |  | 7.0 |  | 4.9 |  | 0.4 |
|  | 9.3 |  | 14.1 |  | 14.6 |  | 15.0 |  | 16.7 |  | 17.8 |  | 19.2 |  | 22.7 |
|  | 3.1 |  | 3.0 |  | 3.1 |  | 1.0 |  | - |  | - |  | 1.8 |  | 1.8 |
|  | - |  | - |  | 4.1 |  | 2.9 |  | - |  | (3.1) |  | - |  | - |
| \$ | 136.5 | \$ | 174.8 | \$ | 151.8 | \$ | 174.1 | \$ | 122.0 | \$ | 145.8 | \$ | 142.9 | \$ | 188.4 |
|  | 20.8 \% |  | 24.6 \% |  | 20.9 \% |  | 21.6 \% |  | 15.8 \% |  | 17.9 \% |  | 16.4 \% |  | 19.8 \% |
| \$ | (22.7) | \$ | (20.6) | \$ | (20.6) | \$ | (20.0) | \$ | (18.9) | \$ | (19.0) | \$ | (19.4) | \$ | (31.4) |
|  | 19.4 |  | 17.1 |  | 17.2 |  | 16.5 |  | 15.5 |  | 15.7 |  | 15.8 |  | 26.9 |
| \$ | (3.3) | \$ | (3.5) | \$ | (3.4) | \$ | (3.5) | \$ | (3.4) | \$ | (3.3) | \$ | (3.6) | \$ | (4.5) |
|  | (0.5)\% |  | (0.5)\% |  | (0.5)\% |  | (0.4)\% |  | (0.4)\% |  | (0.4)\% |  | (0.4)\% |  | (0.5)\% |


| $\$$ | 13.0 | $\$$ | 16.0 | $\$$ | 18.2 | $\$$ | 16.2 | $\$$ | 16.2 | $\$$ | 10.8 | $\$$ | 8.1 | $\$$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 2.2 |  | 0.4 |  | - |  | - |  | - |  | - |  | - |  |
|  | $(0.5)$ |  | 0.6 |  | 0.5 |  | 1.5 |  | $(0.5)$ |  | 1.0 |  | $(0.6)$ | 1.2 |
| $\$$ | 14.7 | $\$$ | 17.0 | $\$$ | 18.7 | $\$$ | 17.7 | $\$$ | 15.7 | $\$$ | 11.8 | $\$$ | 7.5 | $\$$ |
|  |  |  |  |  |  |  |  |  | 2.0 |  |  |  |  |  |

GAAP income (loss) before income taxes
Share-based compensation-related charges
Acquisition-related costs ${ }^{(2)}$
Amortization expense of acquired intangible assets
Litigation-related charges $^{(1)}$
(Gain) loss related to facility exit ${ }^{(3)}$
Non-cash charges related to convertible notes ${ }^{(4)}$
Foreign currency (gain) loss associated with non-
GAAP adjustments
Non-GAAP income before income taxes

| $\$(41.8)$ | $\$$ | 2.0 | $\$(21.1)$ | $\$(13.7)$ | $\$$ | $(54.5)$ | $\$$ | $(61.1)$ | $\$$ | $(67.8)$ | $\$(48.4)$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 140.7 | 149.5 | 145.8 | 155.3 | 153.7 | 177.0 | 173.5 | 181.3 |  |  |  |  |
| 15.5 | 1.6 | 2.9 | 9.8 |  | 3.4 | 7.0 | 4.9 | 0.4 |  |  |  |
| 9.3 | 14.1 | 14.6 | 15.0 | 16.7 | 17.8 | 19.2 | 22.7 |  |  |  |  |
| 3.1 | 3.0 | 3.1 | 1.0 | - | - | 1.8 | 1.8 |  |  |  |  |
|  | - | - | 4.1 | 2.9 | - | $(3.1)$ | - | - |  |  |  |
|  | 21.6 | 17.5 | 17.2 | 16.5 | 15.5 | 15.7 | 15.8 | 26.9 |  |  |  |
|  | $(0.5)$ | 0.6 | 0.5 | 1.5 |  | $(0.5)$ | 1.0 |  | $(0.6)$ | 1.2 |  |
| $\$ 147.9$ | $\$ 188.3$ | $\$$ | 167.1 | $\$ 188.3$ | $\$ 134.3$ | $\$$ | 154.3 | $\$$ | 146.8 | $\$$ | 185.9 |

(1) Consists of the amortization of intellectual property licenses and covenant not to sue.
(2) Consists of acquisition transaction costs, share-based compensation related to the cash settlement of certain equity awards, and costs to terminate certain employment, operating lease, and other contracts of the acquired companies.
(3) Consists of charges related to the relocation of our corporate headquarters (cease-use losses of $\$ 23.8$ million in Q3'18, \$4.1 million in Q3'19 and $\$ 2.9$ million in Q4'19) and a gain of $\$ 3.1$ million related to the early termination of our previous headquarters leases in Q2'20.
(4) Consists primarily of non-cash interest expense related to our convertible senior notes. Also includes non-cash losses of $\$ 2.2$ million and $\$ 0.4$ million in Q1'19 and Q2'19, respectively, related to early conversions of our convertible notes during those periods.

Palo Alto Networks, Inc.
GAAP to Non-GAAP Reconciliations and Calculation of Other Key Metrics - Fiscal Quarters (In millions, except percentages and per share amounts)

|  |  | Q119 |  | Q119 |  | Q319 |  | Q419 |  | Q120 |  | Q220 |  | Q320 |  | Q420 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GAAP provision for (benefit from) income taxes | \$ | (3.5) | \$ | 4.6 | \$ | (0.9) | \$ | 7.1 | \$ | 5.1 | \$ | 12.6 | \$ | 7.0 | \$ | 10.5 |
| Income tax and other tax adjustments related to the above |  | 36.0 |  | 36.7 |  | 37.9 |  | 34.3 |  | 24.4 |  | 21.4 |  | 25.2 |  | 30.5 |
| Non-GAAP provision for income taxes | \$ | 32.5 | \$ | 41.3 | \$ | 37.0 | \$ | 41.4 | \$ | 29.5 | \$ | 34.0 | \$ | 32.2 | \$ | 41.0 |
| Non-GAAP effective tax rate |  | 22.0 \% |  | 22.0 \% |  | 22.0 \% |  | 22.0 \% |  | 22.0 \% |  | 22.0 \% |  | 22.0 \% |  | 22.0 \% |
| GAAP net income (loss) | \$ | (38.3) | \$ | (2.6) | \$ | (20.2) | \$ | (20.8) | \$ | (59.6) | \$ | (73.7) | \$ | (74.8) | \$ | (58.9) |
| Share-based compensation-related charges |  | 140.7 |  | 149.5 |  | 145.8 |  | 155.3 |  | 153.7 |  | 177.0 |  | 173.5 |  | 181.3 |
| Acquisition-related costs ${ }^{(2)}$ |  | 15.5 |  | 1.6 |  | 2.9 |  | 9.8 |  | 3.4 |  | 7.0 |  | 4.9 |  | 0.4 |
| Amortization expense of acquired intangible assets |  | 9.3 |  | 14.1 |  | 14.6 |  | 15.0 |  | 16.7 |  | 17.8 |  | 19.2 |  | 22.7 |
| Litigation-related charges ${ }^{(1)}$ |  | 3.1 |  | 3.0 |  | 3.1 |  | 1.0 |  | - |  | - |  | 1.8 |  | 1.8 |
| (Gain) loss related to facility exit ${ }^{(3)}$ |  | - |  | - |  | 4.1 |  | 2.9 |  | - |  | (3.1) |  | - |  | - |
| Non-cash charges related to convertible notes ${ }^{(4)}$ |  | 21.6 |  | 17.5 |  | 17.2 |  | 16.5 |  | 15.5 |  | 15.7 |  | 15.8 |  | 26.9 |
| Foreign currency (gain) loss associated with nonGAAP adjustments |  | (0.5) |  | 0.6 |  | 0.5 |  | 1.5 |  | (0.5) |  | 1.0 |  | (0.6) |  | 1.2 |
| Income tax and other tax adjustments related to the above |  | (36.0) |  | (36.7) |  | (37.9) |  | (34.3) |  | (24.4) |  | (21.4) |  | (25.2) |  | (30.5) |
| Non-GAAP net income | \$ | 115.4 | \$ | 147.0 | \$ | 130.1 | \$ | 146.9 | \$ | 104.8 | \$ | 120.3 | \$ | 114.6 | \$ | 144.9 |

GAAP net income (loss) per share, diluted
Share-based compensation-related charges
Acquisition-related costs ${ }^{(2)}$
Amortization expense of acquired intangible assets
Litigation-related charges ${ }^{(1)}$
(Gain) loss related to facility exit ${ }^{(3)}$
Non-cash charges related to convertible notes ${ }^{(4)}$
Foreign currency (gain) loss associated with nonGAAP adjustments
Income tax and other tax adjustments related to the above

Non-GAAP net income per share, diluted

GAAP weighted-average shares used to compute net income (loss) per share, diluted
Weighted-average effect of potentially dilutive securities ${ }^{(5)}$
Non-GAAP weighted-average shares used to compute net income per share, diluted
(1) Consists of the amortization of intellectual property licenses and covenant not to sue.
(2) Consists of acquisition transaction costs, share-based compensation related to the cash settlement of certain equity awards, and costs to terminate certain employment, operating lease, and other contracts of the acquired companies.
(3) Consists of charges related to the relocation of our corporate headquarters (cease-use losses of $\$ 23.8$ million in Q3'18, \$4.1 million in Q3'19 and $\$ 2.9$ million in Q4'19) and a gain of $\$ 3.1$ million related to the early termination of our previous headquarters leases in Q2'20.
(4) Consists primarily of non-cash interest expense related to our convertible senior notes. Also includes non-cash losses of $\$ 2.2$ million and $\$ 0.4$ million in Q1'19 and Q2'19, respectively, related to early conversions of our convertible notes during those periods.
(5) Our potentially dilutive securities include the potentially dilutive effect of employee equity incentive plan awards and our convertible senior notes outstanding and related warrant agreements, partially offset by the anti-dilutive impact of our note hedge agreements.

Palo Alto Networks, Inc.
GAAP to Non-GAAP Reconciliations and Calculation of Other Key Metrics - Fiscal Quarters
(In millions, except percentages and per share amounts)


## Other Key Metrics - Calculation of Billings

| Total revenue | $\$ 656.0$ | $\$ 711.2$ | $\$ 726.6$ | $\$ 805.8$ | $\$ 771.9$ | $\$ 816.7$ | $\$ 869.4$ | $\$ 950.4$ |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Add: change in total deferred revenue, net of <br> acquired deferred revenue |  | 102.5 | 141.3 |  | 95.3 | 251.1 | 125.5 | 182.2 | 146.0 | 439.6 |

(1) Consists of capital expenditures for new headquarters including a land purchase of \$51.7 million in Q3'20.
(2) Consists of a one-time payment in Q3'20 related to covenant not to sue.
(3) During Q1'18, we received an upfront cash reimbursement of $\$ 38.2$ million from our landlords in connection with the exercise of their option to amend the lease payment schedules and eliminate the rent holiday periods under certain of our lease agreements. The upfront cash reimbursement was applied against increased rental payments totaling $\$ 38.2$ million due in FY'18 through Q1'20 under the amended lease agreements. Adjusted free cash flow for the periods presented reflects adjustments for these increased rental payments made during the respective periods.

Palo Alto Networks, Inc.
Condensed Consolidated Balance Sheets - Fiscal Years
(In millions)

## Assets

Current assets:

| Cash and cash equivalents | \$ | 2,506.9 | \$ | 961.4 | \$ | 2,958.0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Short-term investments |  | 896.5 |  | 1,841.7 |  | 789.8 |
| Accounts receivable, net |  | 467.0 |  | 582.4 |  | 1,037.1 |
| Prepaid expenses and other current assets |  | 268.1 |  | 279.3 |  | 344.3 |
| Total current assets |  | 4,138.5 |  | 3,664.8 |  | 5,129.2 |
| Property and equipment, net |  | 273.1 |  | 296.0 |  | 348.1 |
| Operating lease right-of-use assets |  | - |  | - |  | 258.7 |
| Long-term investments |  | 547.5 |  | 575.4 |  | 554.4 |
| Goodwill |  | 522.8 |  | 1,352.3 |  | 1,812.9 |
| Intangible assets, net |  | 140.8 |  | 280.6 |  | 358.2 |
| Other assets |  | 326.2 |  | 423.1 |  | 603.9 |
| Total assets | \$ | 5,948.9 | \$ | 6,592.2 | \$ | 9,065.4 |

Liabilities, temporary equity, and stockholders' equity
Current liabilities:

| Accounts payable | \$ | 49.4 | $\$$ | 73.3 |
| :--- | ---: | ---: | ---: | ---: |

(1) In Q1'19, we adopted new accounting guidance related to revenue recognition. As a result, certain amounts for FY'18 have been adjusted.

Palo Alto Networks, Inc.
Condensed Consolidated Balance Sheets - Fiscal Quarters
(In millions)

## Assets

Current assets:
Cash and cash equivalents
Short-term investments
Accounts receivable, net
Prepaid expenses and other current assets

| $\$ 1,784.4$ | \$ | $1,127.8$ | \$ | $1,314.9$ | $\$$ | 961.4 | $\$$ | $1,263.7$ | $\$$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $1,419.4$ | $1,702.2$ | $1,733.2$ | $1,841.7$ | $1,597.5$ | $1,133.9$ | 554.1 | 789.8 |  |  |
| 382.3 | 415.0 | 407.5 | 582.4 | 499.2 | 540.3 | 668.8 | $1,037.1$ |  |  |
| 229.1 | 242.5 | 261.9 | 279.3 | 289.4 | 304.0 | 306.4 | 344.3 |  |  |
| $3,815.2$ | $3,487.5$ | $3,717.5$ | $3,664.8$ | $3,649.8$ | $3,978.2$ | $3,014.0$ | $5,129.2$ |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  | 276.5 | 273.2 | 275.0 | 296.0 | 316.4 | 311.4 | 357.2 | 348.1 |  |
|  | - | - | - | - | 282.6 | 270.0 | 263.8 | 258.7 |  |
|  | 565.5 | 808.6 | 669.9 | 575.4 | 467.6 | 317.9 | 151.2 | 554.4 |  |
|  | 636.4 | 636.4 | $1,027.3$ | $1,352.3$ | $1,400.4$ | $1,511.7$ | $1,812.9$ | $1,812.9$ |  |
|  | 186.2 | 171.8 | 234.2 | 280.6 | 284.1 | 290.0 | 380.6 | 358.2 |  |
|  | 321.7 | 330.0 | 337.9 | 423.1 | 423.9 | 504.9 | 522.1 | 603.9 |  |
| $\$$ | $5,801.5$ | $5,707.5$ | $\$$ | $6,261.8$ | $\$$ | $6,592.2$ | $\$$ | $6,824.8$ | $\$$ |

Liabilities, temporary equity, and stockholders' equity

Current liabilities:
Accounts payable
Accrued compensation
Accrued and other liabilities
Deferred revenue
Convertible senior notes, net
Total current liabilities
Convertible senior notes, net
Long-term deferred revenue
Long-term operating lease liabilities
Other long-term liabilities
Temporary equity
Stockholders' equity:
Preferred stock
Common stock and additional paid-in capital
Accumulated other comprehensive loss
Accumulated deficit
Total stockholders' equity
Total liabilities, temporary equity, and
stockholders' equity

| Q119 | Q219 | Q319 | Q419 | Q120 | Q220 | Q320 | Q420 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |


| \$ | 43.0 | \$ | 27.9 | \$ | 68.6 | \$ | 73.3 | \$ | 74.7 | \$ | 55.4 | \$ | 52.3 | \$ | 63.6 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 99.4 |  | 143.4 |  | 144.0 |  | 235.5 |  | 125.7 |  | 175.2 |  | 174.9 |  | 322.2 |
|  | 163.6 |  | 171.4 |  | 178.5 |  | 162.4 |  | 192.3 |  | 251.2 |  | 253.9 |  | 256.8 |
|  | 1,269.8 |  | 1,369.2 |  | 1,449.6 |  | 1,582.1 |  | 1,658.9 |  | 1,757.7 |  | 1,854.6 |  | 2,049.1 |
|  | 239.9 |  | 156.3 |  | 158.1 |  | - |  | - |  | - |  | - |  | - |
|  | 1,815.7 |  | 1,868.2 |  | 1,998.8 |  | 2,053.3 |  | 2,051.6 |  | 2,239.5 |  | 2,335.7 |  | 2,691.7 |
|  | 1,384.5 |  | 1,399.5 |  | 1,414.7 |  | 1,430.0 |  | 1,445.5 |  | 1,461.2 |  | 1,477.0 |  | 3,084.1 |
|  | 1,114.6 |  | 1,156.5 |  | 1,182.6 |  | 1,306.6 |  | 1,357.1 |  | 1,440.8 |  | 1,516.0 |  | 1,761.1 |
|  | - |  | - |  | - |  | - |  | 371.6 |  | 353.5 |  | 344.6 |  | 336.6 |
|  | 226.8 |  | 208.7 |  | 211.1 |  | 216.0 |  | 82.6 |  | 80.6 |  | 83.8 |  | 90.1 |
|  | 6.9 |  | 2.8 |  | 1.1 |  | - |  | - |  | - |  | - |  | - |
|  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
|  | 2,129.3 |  | 1,941.5 |  | 2,340.8 |  | 2,490.9 |  | 2,477.5 |  | 2,644.5 |  | 1,855.7 |  | 2,259.2 |
|  | (19.0) |  | (9.8) |  | (7.2) |  | (3.7) |  | (0.6) |  | (1.8) |  | (2.0) |  | 10.5 |
|  | (857.3) |  | (859.9) |  | (880.1) |  | (900.9) |  | (960.5) |  | $(1,034.2)$ |  | $(1,109.0)$ |  | $(1,167.9)$ |
|  | 1,253.0 |  | 1,071.8 |  | 1,453.5 |  | 1,586.3 |  | 1,516.4 |  | 1,608.5 |  | 744.7 |  | 1,101.8 |
| \$ | 5,801.5 | \$ | 5,707.5 | \$ | 6,261.8 | \$ | 6,592.2 | \$ | 6,824.8 | \$ | 7,184.1 | \$ | 6,501.8 | \$ | 9,065.4 |

Palo Alto Networks, Inc.
Condensed Consolidated Statements of Cash Flows - Fiscal Years (In millions)

|  | FY18 ${ }^{(1)}$ | FY19 | FY20 |
| :---: | :---: | :---: | :---: |
| Cash flows from operating activities |  |  |  |
| Net loss | \$ (122.2) | \$ (81.9) | \$ (267.0) |
| Adjustments to reconcile net loss to net cash provided by operating activities: |  |  |  |
| Share-based compensation for equity-based awards | 496.7 | 567.7 | 658.4 |
| Depreciation and amortization | 96.4 | 153.8 | 206.1 |
| (Gain) loss related to facility exit | 41.1 | 7.0 | (3.1) |
| Amortization of deferred contract costs | 149.8 | 223.8 | 254.4 |
| Amortization of debt discount and debt issuance costs | 28.8 | 70.2 | 73.9 |
| Amortization of operating lease right-of-use assets | - | - | 47.4 |
| Amortization of investment premiums, net of accretion of purchase discounts | 0.5 | (17.5) | (6.2) |
| Loss on conversions of convertible senior notes | - | 2.6 | - |
| Repayments of convertible senior notes attributable to debt discount | - | (97.6) | - |
| Changes in operating assets and liabilities, net of effects of acquisitions: |  |  |  |
| Accounts receivable, net | (33.7) | (108.7) | (435.6) |
| Prepaid expenses and other assets | (299.1) | (332.5) | (409.0) |
| Accounts payable | 3.7 | 32.3 | (12.8) |
| Accrued compensation | 44.2 | 66.8 | 75.7 |
| Accrued and other liabilities | 49.3 | (20.6) | (39.8) |
| Deferred revenue | 582.6 | 590.2 | 893.3 |
| Net cash provided by operating activities ${ }^{(2)}$ | 1,038.1 | 1,055.6 | 1,035.7 |
| Cash flows from investing activities |  |  |  |
| Purchases of investments | (725.7) | $(2,984.6)$ | $(1,180.8)$ |
| Proceeds from sales of investments | - | 6.5 | 314.0 |
| Proceeds from maturities of investments | 691.8 | 2,057.1 | 1,952.7 |
| Business acquisitions, net of cash acquired | (374.1) | (773.7) | (583.5) |
| Purchases of property, equipment, and other assets | (112.0) | (131.2) | (214.4) |
| Net cash provided by (used in) investing activities | (520.0) | $(1,825.9)$ | 288.0 |
| Cash flows from financing activities |  |  |  |
| Repayments of convertible senior notes attributable to principal and equity component | - | (477.4) | - |
| Payments for debt issuance costs | - | (3.7) | - |
| Proceeds from borrowings on convertible senior notes, net | 1,682.4 | - | 1,979.1 |
| Proceeds from issuance of warrants | 145.4 | - | 202.8 |
| Purchase of note hedges | (332.0) | - | (370.8) |
| Repurchases of common stock | (259.1) | (330.0) | $(1,198.1)$ |
| Proceeds from sales of shares through employee equity incentive plans | 52.6 | 71.7 | 84.0 |
| Payments for taxes related to net share settlement of equity awards | (43.7) | (33.2) | (22.7) |
| Payment of deferred consideration related to prior year business acquisition | - | (1.3) | (1.3) |
| Net cash provided by (used in) financing activities | 1,245.6 | (773.9) | 673.0 |
| Net increase (decrease) in cash, cash equivalents, and restricted cash | 1,763.7 | $(1,544.2)$ | 1,996.7 |
| Cash, cash equivalents, and restricted cash - beginning of period | 745.5 | 2,509.2 | 965.0 |
| Cash, cash equivalents, and restricted cash - end of period | \$2,509.2 | \$ 965.0 | \$2,961.7 |


| Reconciliation of cash, cash equivalents, and restricted cash to the condensed <br> consolidated balance sheets |  |  |  |
| :--- | ---: | ---: | ---: |
| Cash and cash equivalents | $\$ 2,506.9$ | $\$$ | 961.4 |
| Restricted cash included in prepaid expenses and other current assets | 1.1 | 1.9 | 2.958 .0 |
| Restricted cash included in other assets | 1.2 | 1.7 | 0.9 |
| Total cash, cash equivalents, and restricted cash | $\underline{\$ 2,509.2}$ | $\$$ | 965.0 |

(1) In Q1'19, we adopted new accounting guidance related to revenue recognition and new accounting guidance related to the presentation of restricted cash in the statement of cash flows. As a result, certain amounts for FY'18 have been adjusted.
(2) Cash provided by operating activities during FY'18 includes the receipt of an upfront cash reimbursement of $\$ 38.2$ million from our landlords in Q1'18 in connection with the exercise of their option to amend the lease payment schedules and eliminate the rent holiday periods under certain of our lease agreements. The upfront cash reimbursement was applied against increased rental payments totaling $\$ 38.2$ million due in FY'18 through Q1'20 under the amended lease agreements.

Palo Alto Networks, Inc.
Condensed Consolidated Statements of Cash Flows - Fiscal Quarters (In millions)

## Cash flows from operating activities

Net income (loss)
Adjustments to reconcile net income (loss) to net cash provided by operating activities:
Share-based compensation for equity-based awards
Depreciation and amortization
(Gain) loss related to facility exit
Amortization of deferred contract costs
Amortization of debt discount and debt issuance costs
Amortization of operating lease right-of-use assets
Amortization of investment premiums, net of accretion of purchase
discounts
Loss on conversions of convertible senior notes
Repayments of convertible senior notes attributable to debt discount

Changes in operating assets and liabilities, net of effects of acquisitions:
Accounts receivable, net
Prepaid expenses and other assets
Accounts payable
Accrued compensation
Accrued and other liabilities
Deferred revenue
et cash provided by operating activities ${ }^{(1)}$

Net cash provided by operating activities ${ }^{(1)}$

## Cash flows from investing activities

Purchases of investments
Proceeds from sales of investments
Proceeds from maturities of investments
Business acquisitions, net of cash acquired
Purchases of property, equipment, and other assets
Net cash provided by (used in) investing activities

## Cash flows from financing activities

Repayments of convertible senior notes attributable to principal and equity component
Payments for debt issuance costs
Proceeds from borrowings on convertible senior notes, net
Proceeds from issuance of warrants
Purchase of note hedges
Repurchases of common stock
Proceeds from sales of shares through employee equity incentive plans
Payments for taxes related to net share settlement of equity awards
Payment of deferred consideration related to prior year business acquisition
Net cash provided by (used in) financing activities
Net increase (decrease) in cash, cash equivalents, and restricted cash
Cash, cash equivalents, and restricted cash - beginning of period
Cash, cash equivalents, and restricted cash - end of period

## Reconciliation of cash, cash equivalents, and restricted cash to the condensed consolidated balance sheets

Cash and cash equivalents
Restricted cash included in prepaid expenses and other current assets
Restricted cash included in other assets
Total cash, cash equivalents, and restricted cash

| Q119 | Q219 | Q319 | Q419 | Q120 | Q220 | Q320 | Q420 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

$\$ \quad(38.3) \$ \quad(2.6) \$ \quad(20.2) \$ \quad(20.8) \$ \quad(59.6) \$ \quad(73.7) \$ \quad(74.8) \$ \quad$ (58.9)

| 136.9 | 142.4 | 138.2 | 150.2 | 149.9 | 168.5 | 165.8 | 174.2 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 32.5 | 38.8 | 40.3 | 42.2 | 44.0 | 48.4 | 53.2 | 60.5 |
| - | - | 4.1 | 2.9 | - | $(3.1)$ | - | - |
| 43.6 | 46.8 | 57.2 | 76.2 | 55.6 | 55.3 | 60.5 | 83.0 |
| 19.4 | 17.1 | 17.1 | 16.6 | 15.5 | 15.7 | 15.8 | 26.9 |
| - | - | - | - | 10.4 | 10.7 | 13.1 | 13.2 |
| $(2.4)$ | $(5.3)$ | $(5.3)$ | $(4.5)$ | $(3.2)$ | $(1.4)$ | $(1.6)$ | - |
| 2.2 | 0.4 | - | - | - | - | - | - |
| $(52.3)$ | $(14.8)$ | - | $(30.5)$ | - | - | - | - |


| 86.6 | $(32.7)$ | 9.9 | $(172.5)$ | 83.9 | $(40.8)$ | $(110.3)$ | $(368.4)$ |
| ---: | ---: | :---: | :---: | :---: | :---: | ---: | ---: |
| $(25.1)$ | $(65.5)$ | $(73.8)$ | $(168.1)$ | $(59.2)$ | $(82.3)$ | $(66.5)$ | $(201.0)$ |
| $(0.8)$ | $(10.4)$ | 34.4 | 9.1 | $(2.5)$ | $(14.8)$ | $(5.5)$ | 10.0 |
| $(65.0)$ | 44.0 | $(1.7)$ | 89.5 | $(109.9)$ | 48.8 | $(10.5)$ | 147.3 |
| 12.5 | $(24.1)$ | 0.9 | $(9.9)$ | $(25.2)$ | $(6.6)$ | $(15.3)$ | 7.3 |
| 102.5 | 141.3 | 95.3 | 251.1 | 125.5 | 182.2 | 146.0 | 439.6 |
| 252.3 | 275.4 | 296.4 | 231.5 | 225.2 | 306.9 | 169.9 | 333.7 |
|  |  |  |  |  |  |  |  |
| $(741.0)$ | $(1,290.9)$ | $(394.7)$ | $(558.0)$ | $(274.3)$ | $(9.0)$ | $(12.2)$ | $(885.3)$ |
| 2.5 | 1.0 | - | 3.0 | - | 1.1 | 309.7 | 3.2 |
| 214.5 | 789.7 | 502.6 | 550.3 | 632.4 | 622.7 | 451.3 | 246.3 |
| $(154.8)$ | $(0.1)$ | $(227.9)$ | $(390.9)$ | $(66.4)$ | $(129.3)$ | $(387.8)$ | - |
| $(34.3)$ | $(23.5)$ | $(20.3)$ | $(53.1)$ | $(47.2)$ | $(49.1)$ | $(86.3)$ | $(31.8)$ |
| $(713.1)$ | $(523.8)$ | $(140.3)$ | $(448.7)$ | 244.5 | 436.4 | 274.7 | $(667.6)$ |


| $(275.0)$ | $(73.5)$ | - | $(128.9)$ | - | - | - | - |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $(3.6)$ | $(0.1)$ | - | - | - | - | - | - |
| - | - | - | - | - | - | - | $1,979.1$ |
| - | - | - | - | - | - | - | 202.8 |
| - | - | - | - | - | - | - | $(370.8)$ |
| - | $(330.0)$ | - | - | $(198.1)$ | - | $(1,000.0)$ | - |
| 30.7 | 2.9 | 36.7 | 1.4 | 36.3 | 0.6 | 46.8 | 0.3 |
| $(13.9)$ | $(7.1)$ | $(3.6)$ | $(8.6)$ | $(5.3)$ | $(6.7)$ | $(4.8)$ | $(5.9)$ |
|  |  |  |  |  |  |  |  |
| $(261.8)$ | $(407.8)$ | 31.8 | $(136.1)$ | $(167.1)$ | $(6.1)$ | $(959.3)$ | $1,805.5$ |
| $(722.6)$ | $(656.2)$ | 187.9 | $(353.3)$ | 302.6 | 737.2 | $(514.7)$ | $1,471.6$ |
| $2,509.2$ | $1,786.6$ | $1,130.4$ | $1,318.3$ | 965.0 | $1,267.6$ | $2,004.8$ | $1,490.1$ |
| $\$ 1,786.6$ | $\$ 1,130.4$ | $\$ 1,318.3$ | $\$$ | 965.0 | $\$ 1,267.6$ | $\$ 2,004.8$ | $\$ 1,490.1$ |$\$ 22,961.79$


| \$1,784.4 | $\$ 1,127.8$ | $\$ 1,314.9$ | $\$$ | 961.4 | $\$ 1,263.7$ | $\$ 2,000.0$ | $\$ 1,484.7$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 1.0 | 1.3 | 2.2 | 1.9 | 1.9 | 2.5 | 2.7 | 2.8 |
| 1.2 | 1.3 | 1.2 | 1.7 | 2.0 | 2.3 | 2.7 | 0.9 |
| $\$ 1,786.6$ | $\$ 1,130.4$ | $\$ 1,318.3$ | $\$$ | 965.0 | $\$ 1,267.6$ | $\$ 2,004.8$ | $\$ 1,490.1$ | | $\$ 2,961.7$ |
| :--- |

(1) Cash provided by operating activities during FY'18 includes the receipt of an upfront cash reimbursement of $\$ 38.2$ million from our landlords in Q1'18 in connection with the exercise of their option to amend the lease payment schedules and eliminate the rent holiday periods under certain of our lease agreements. The upfront cash reimbursement was applied against increased rental payments totaling $\$ 38.2$ million due in FY'18 through Q1'20 under the amended lease agreements.

